

The Office of County Internal Audit

County Courthouse Expansion Preconstruction Management

#23/24-18

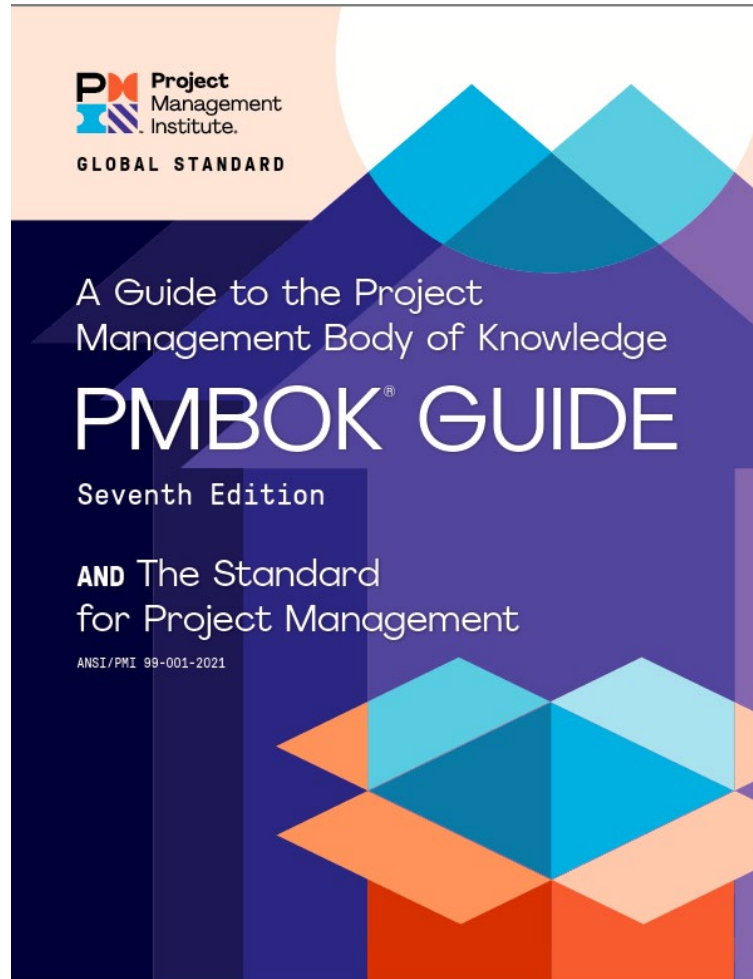


Audit Committee | October 11, 2024

The Concept



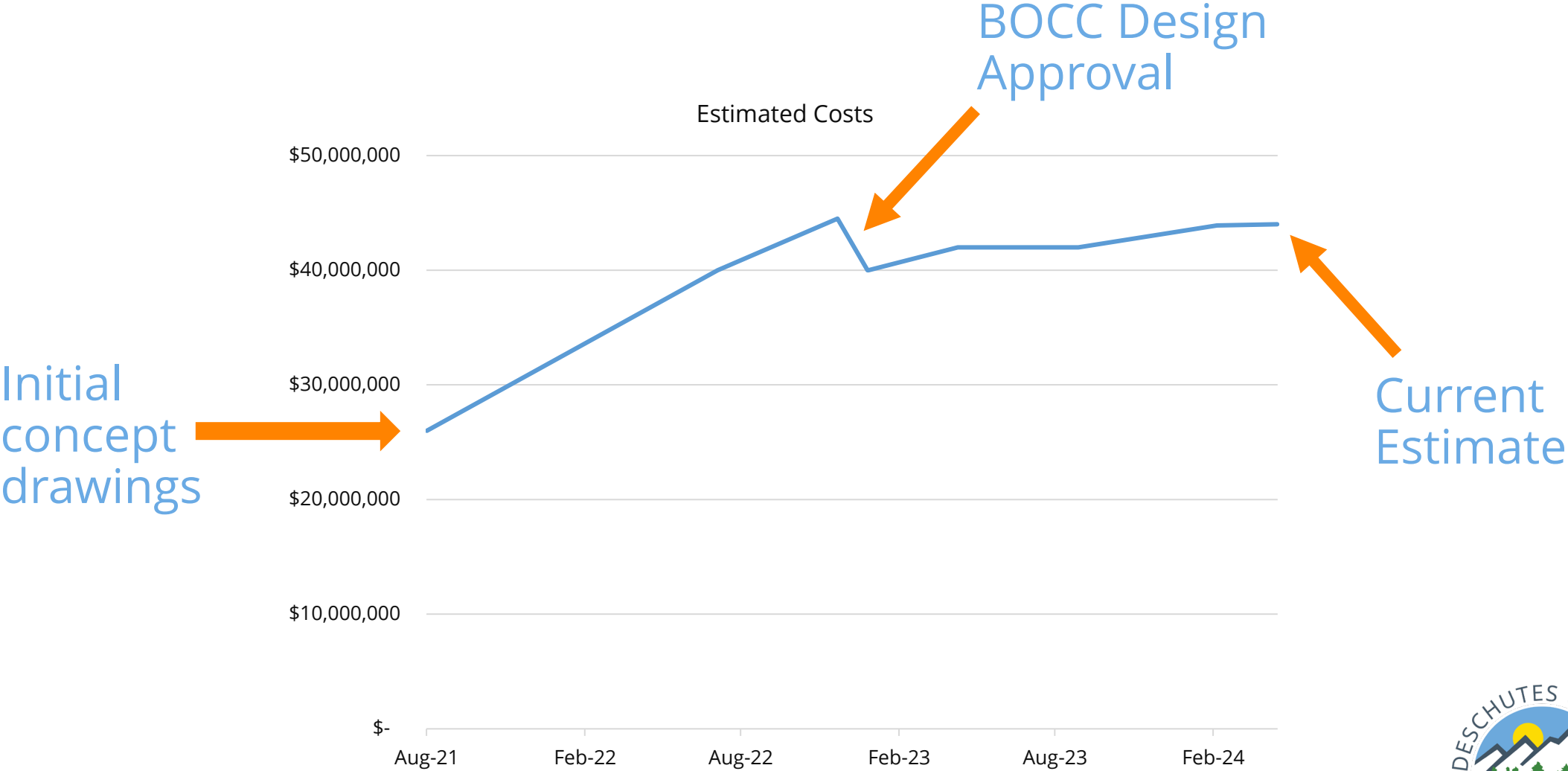
Body of Knowledge



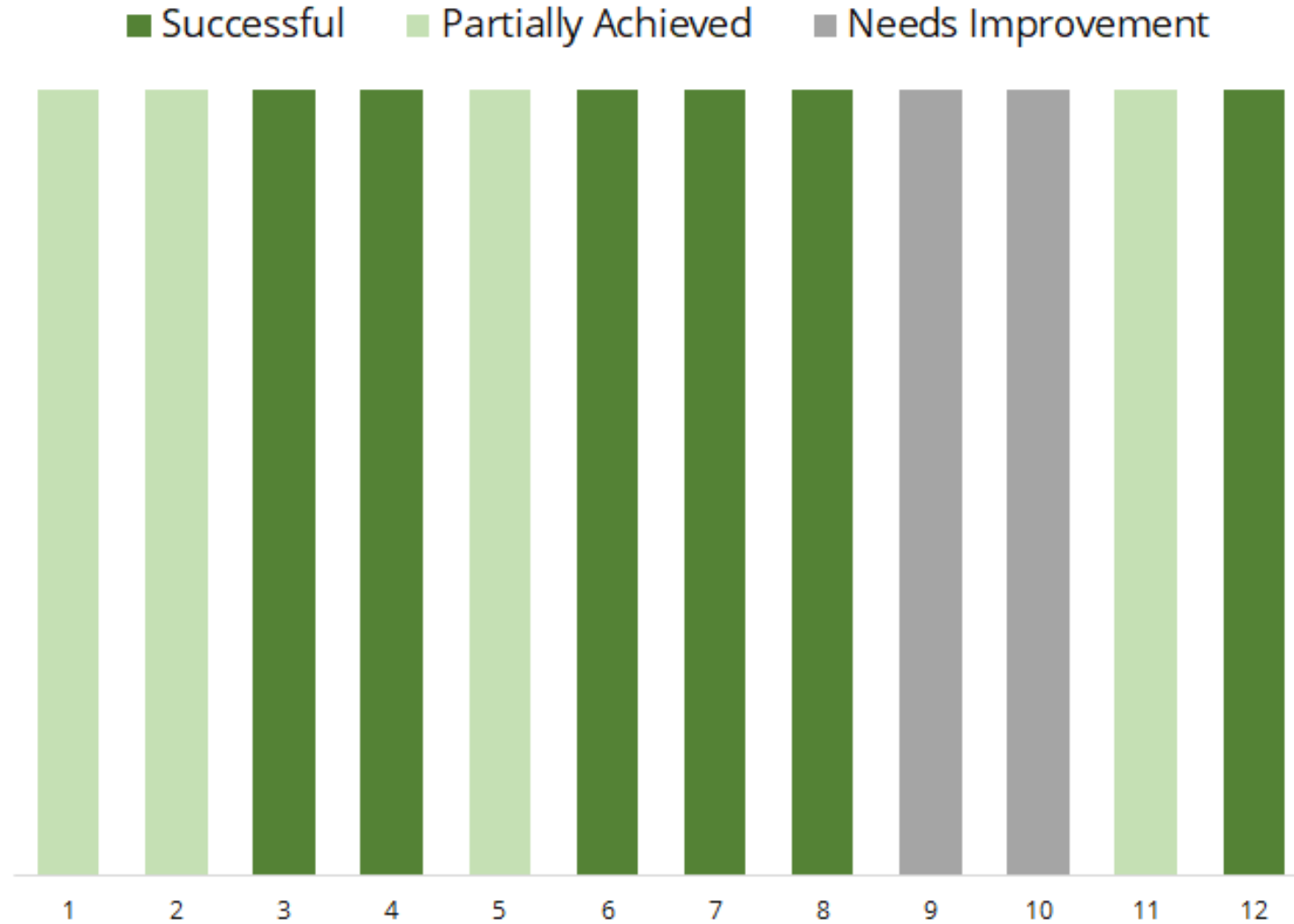
Twelve project management principles covering a wide range of **knowledge** areas and processes **essential** for successful project execution.



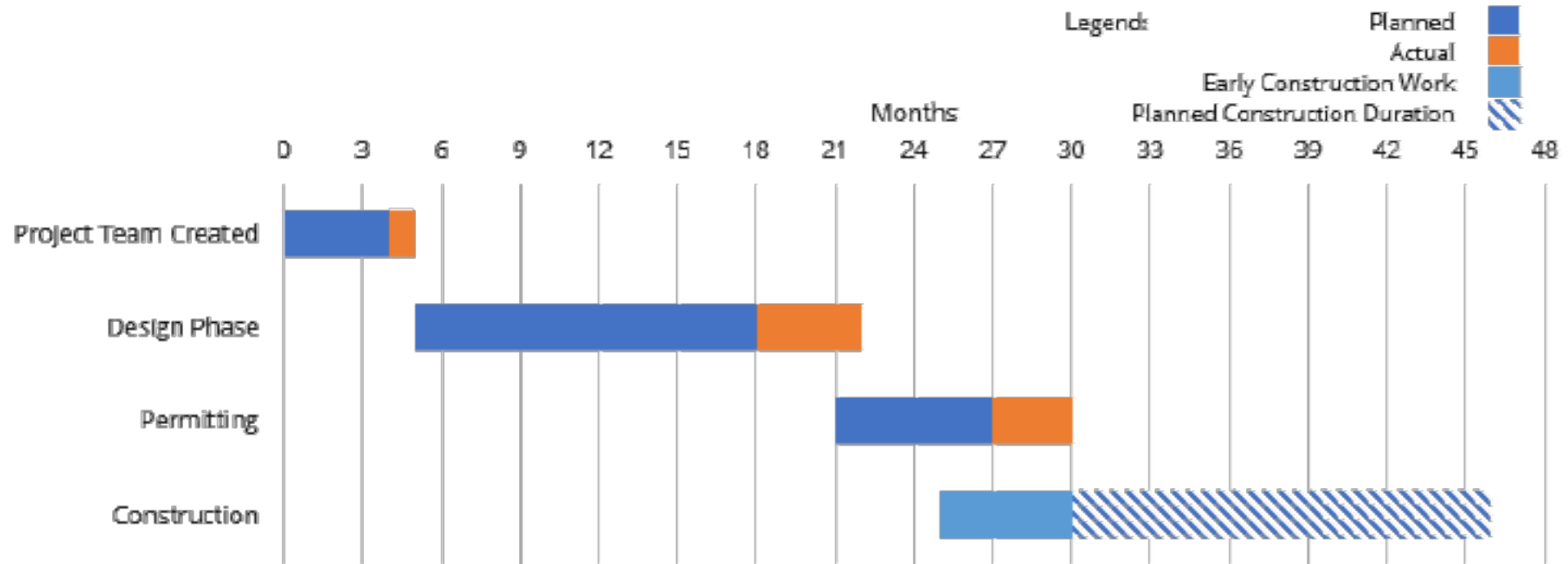
The Price Tag



Assessment



Preconstruction Activities

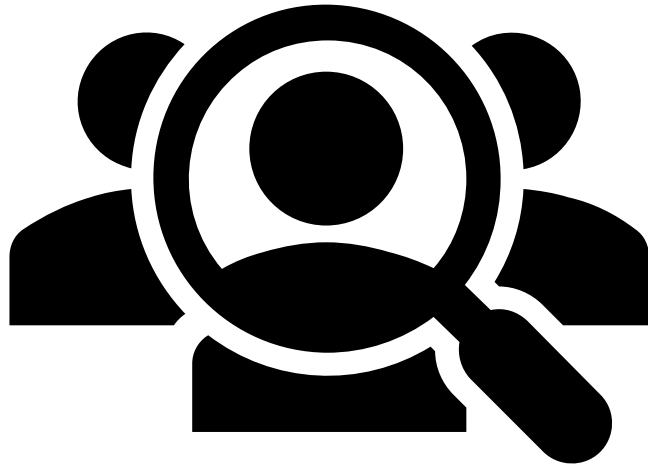


Source: County Financial Information

Initial schedule had construction completed in 37 months.



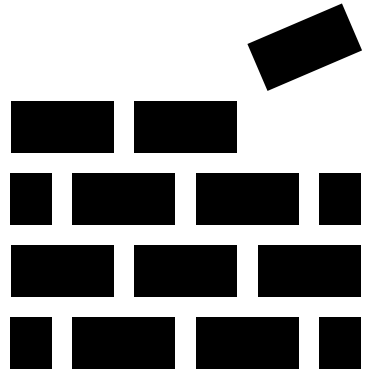
Decision Making Roles



**Who's
the boss?**



Causes



- Reliance on experience and judgement over a project management framework
- Undocumented policies and procedures



Recommendations

1. Implement a comprehensive pre-construction planning and risk management framework.
2. Develop and implement comprehensive policies and procedures.

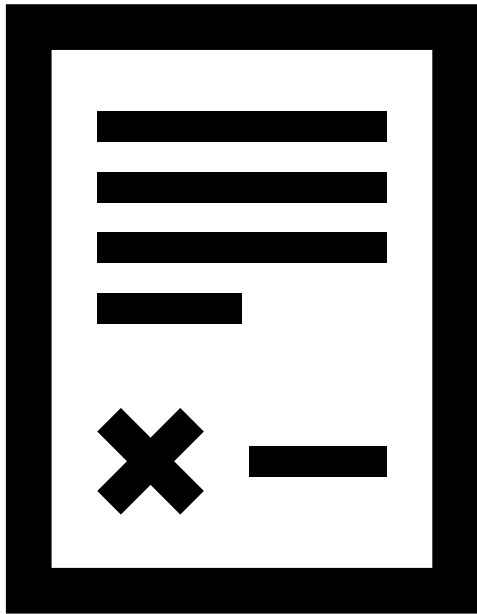


Will implement framework

Some procedural development was in process during the audit



Contract Management



**The ultimate
cost control**



Recommendation

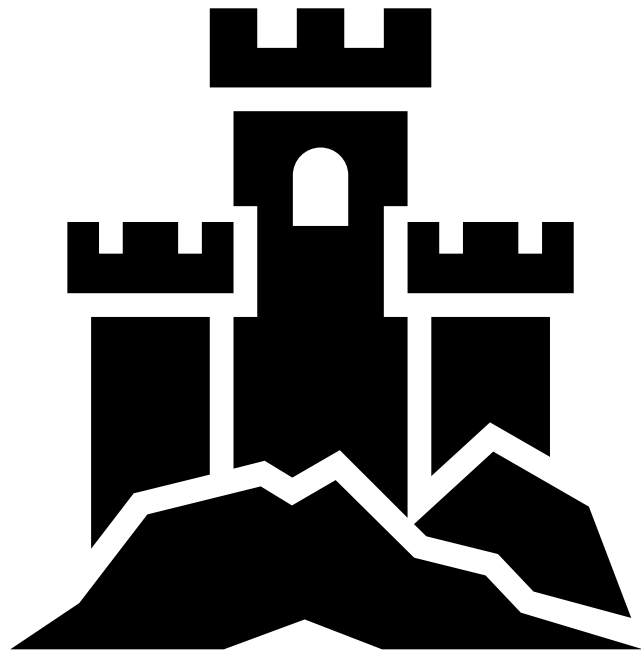
3. Coordinate with County Legal to create a CM/GC contract and general conditions template



Will create templates



Until the next installment...



Part 2



Don't forget to fill out the survey!

Questions/ Comments?



Thank you

